DP&FC CONFERENCE – INDUSTRY FLEET SIZE UPDATE

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Omaha, Nebraska

NORTH AMERICAN RAILCAR FLEET HIGHLIGHTS

- ► Fleet Updates for Q1 2019:
 - ▶ Total Equipment Count: 1.69 million*
 - Increase of 0.3 percent from previous quarter
 - ▶ Biggest Gains: Flats and Tanks (0.8 and 0.7 percent increase respectively)
 - Biggest Loss: Open Hoppers (1.0 percent)
- Largest segments during the quarter were:
 - Covered Hoppers
 - > Tank Cars
 - ▶ Gondolas

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NORTH AMERICAN RAILCAR FLEET GROWTH*

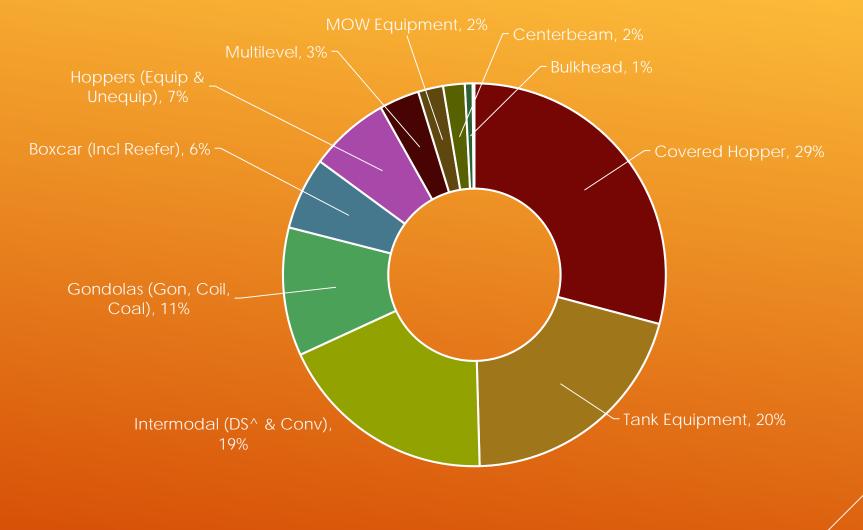
(COUNTS AT YEAR END/YTD, SHOWN IN THOUSANDS)



[^]Double-Stack counts shown in Platforms

NORTH AMERICAN RAILCAR FLEET SIZE*

(2019 YTD)



[^]Double-Stack counts shown in Platforms

NORTH AMERICAN RAILCAR FLEET* AVERAGE AGE

- Relatively steady since 2009 (implementation of the new UMLER)
- > 2018 average age: 19.6 years
 - ▶ 0.1-year increase from 2017
- Stability indicates that new cars are added to the fleet at roughly the same rate that other cars are exiting

*Revenue-Earning Fleet Source: Railinc Rail Industry Indexes (April, 2019)

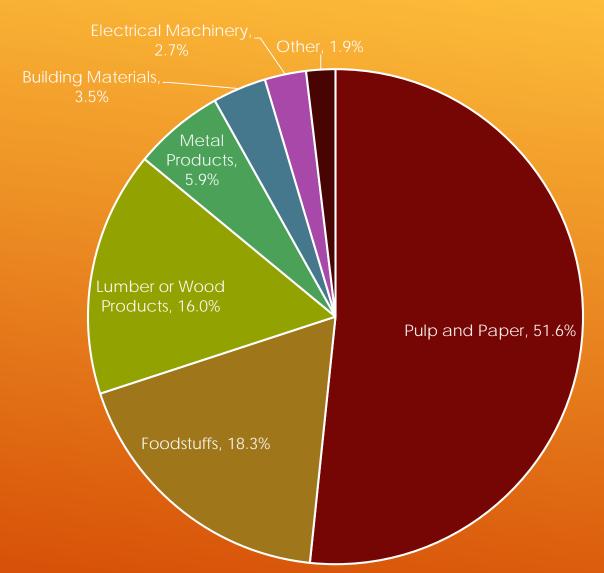
NORTH AMERICAN BOXCAR FLEET SIZE*

- ▶ 120,138 Active Boxcars operating in North America
 - ▶ High Cube (Plate F, 286k GRL): 60,487
 - > Standard Cube (Plate C, <286k GRL): 48,397
 - ▶ Reefer Box: 11,254
- Boxcars handle a wide variety of products
- ▶ Boxcars are an excellent pooling candidate due to their flexibility
 - North American Boxcar Pool
 - > ABOX/RBOX Pool

^{*}Source: UMLER (Registered equipment in Active Status)

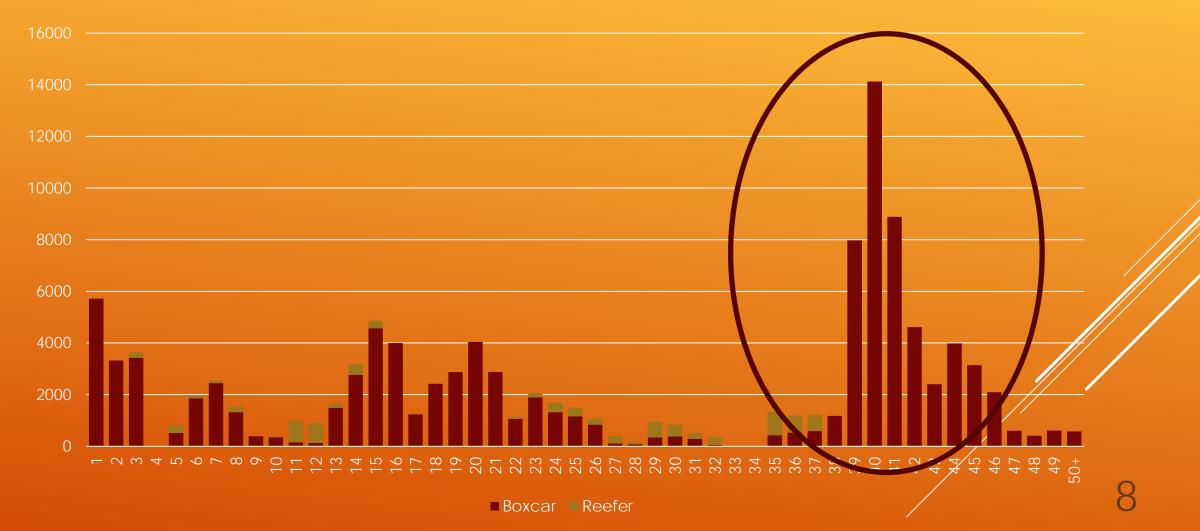
[^]Double-Stack counts shown in Platforms

2018 TTX BOXCAR LOADS BY COMMODITY



*Source: TTX

NORTH AMERICAN BOXCAR FLEET* AGE DEMOGRAPHICS



NORTH AMERICAN BOXCAR FLEET AGE DEMOGRAPHICS

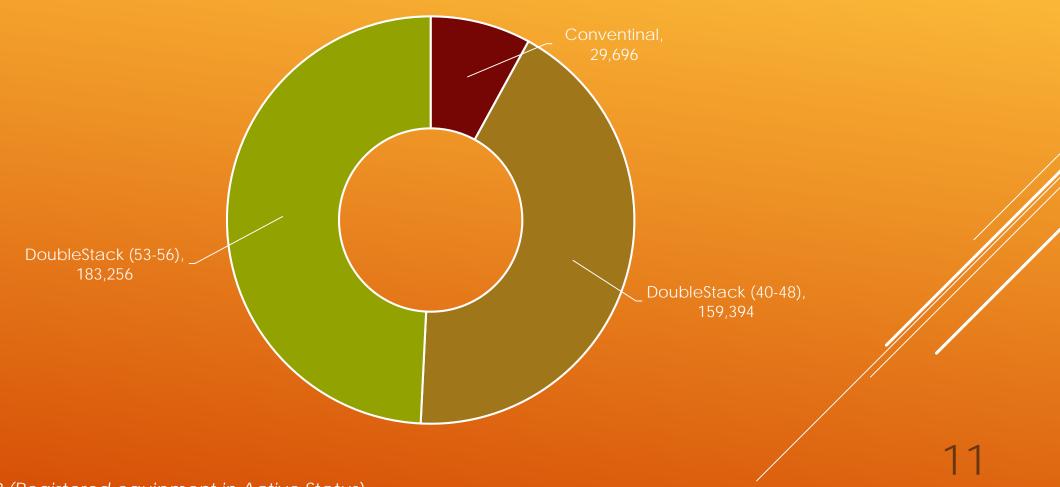
- Boxcar fallout will be high over the next decade
 - Assuming all boxcars make it to their statutory retirement age, fallout will peak in 2029
 - > 2030 and 2028 will have the next highest fallout respectively
- Boxcar additions have been significant
 - > 12,466 boxcars added to the N.A. fleet in the last 3 years
 - ▶ New build boxcars are all high capacity, GRL 286k
- Additional capacity will be needed to offset the anticipated fallout

NORTH AMERICAN BOXCAR FLEET - POOLING

- ▶ Two major boxcar pools in the North American Rail System
 - ► NABP North American Boxcar Pool
 - ► ABOX/RBOX Pool
- Benefits of pooling include:
 - Simplification of Fleet Distribution
 - > Fungible assets make order fulfillment easier
 - Railcars flow from one road to another without requiring an empty back haul
 - Cost Savings:
 - Pooled assets allow triangulation to minimize empty miles
 - Pooling reduces unproductive storage and empty repositioning
 - Pooling promotes efficiency across the entire North American rail network
- Nearly Two-Thirds of boxcars are not currently pooled
 - Opportunity exists to increase boxcar fleet efficiencies

NORTH AMERICAN INTERMODAL FLEET SIZE*

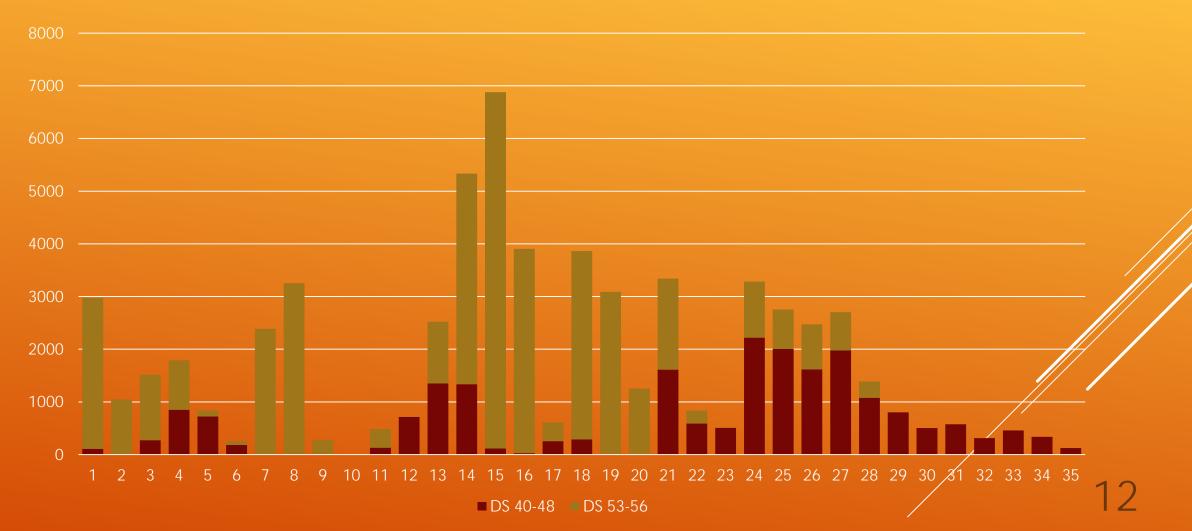
(2019 YTD)



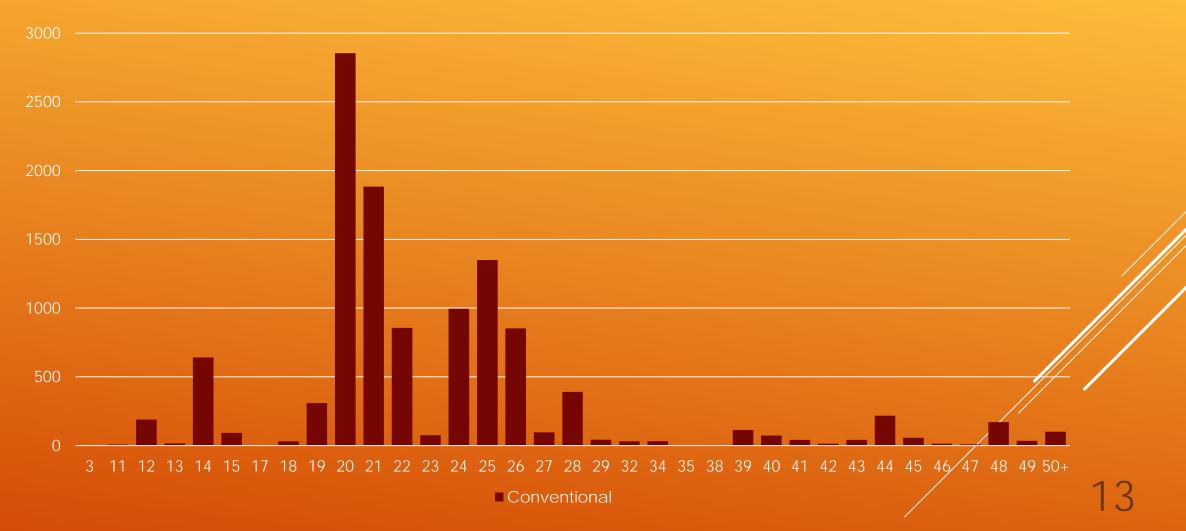
*Source: UMLER (Registered equipment in Active Status)

^Double-Stack counts shown in Platforms

NORTH AMERICAN DOUBLESTACK FLEET* AGE DEMOGRAPHICS

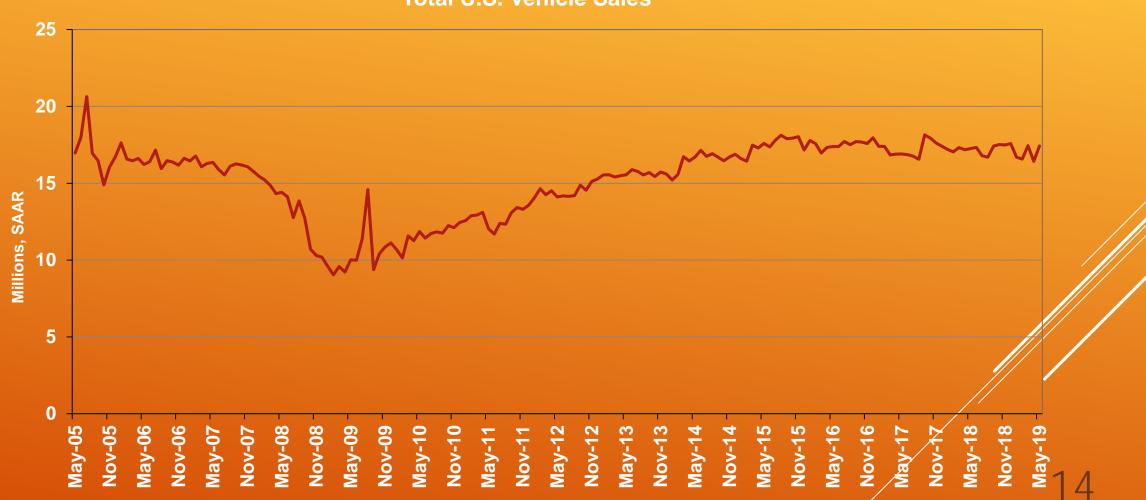


NORTH AMERICAN CONVENTIONAL FLEET* - AGE DEMOGRAPHICS



CURRENT AUTOMOTIVE SALES TREND

Total U.S. Vehicle Sales



CHANGES IN CONSUMER PREFERENCE

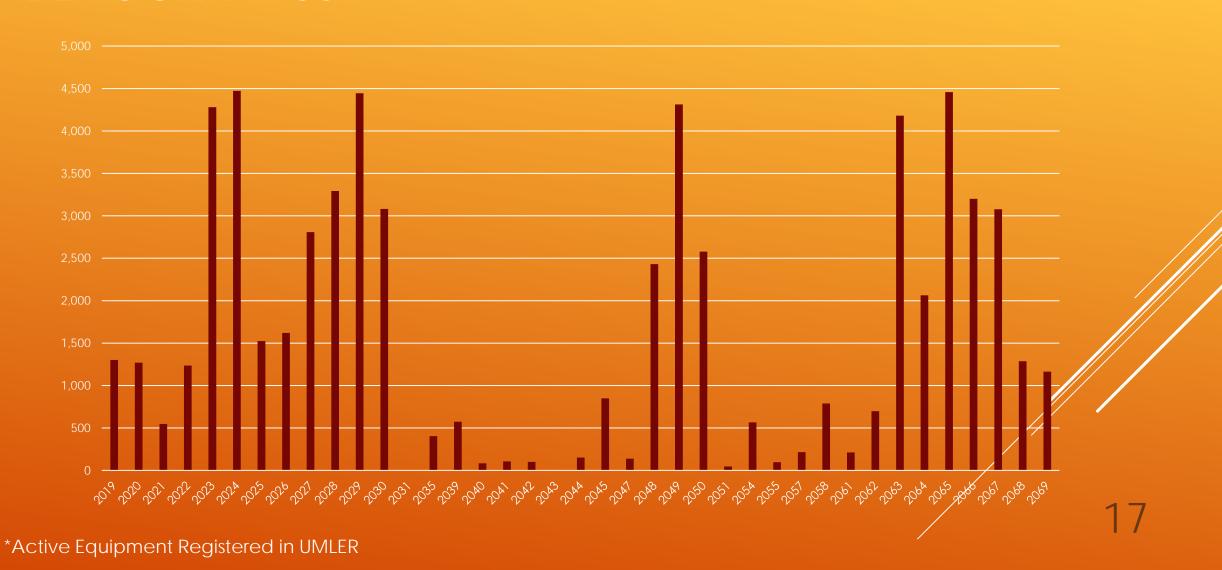




CHANGES & VARIABLES AFFECTING THE INDUSTRY

- New Products
 - Changes in Consumer Preference
 - Low Fuel Costs
 - Additional SUVs and Mid-Size Pick-ups Introduced to the Market
- > Production Shifts
- Potential Tariffs & Trade Wars
- New Technology
 - Electric Vehicles
 - > Autonomous Vehicles
 - ▶ Ride Sharing Investment

NORTH AMERICAN MULTILEVEL FLEET AGE DEMOGRAPHICS*



NORTH AMERICAN MULTILEVEL FLEET AGE DEMOGRAPHICS

- Multilevel Fleet Age outs will begin to increase towards the end of the 2020s
 - Opportunities for ILS are available
- ➤ Significant amount of Investment in the fleet since 2012
 - Re-certifications
 - ▶ Conversions (Tri-BI)
- Changes in Auto Industry will continue to drive demand for Bi-Levels